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AHIC(W)-M-12
5 February 1954

AD HOC IAC COMMITTEE (WATCH)

Minutes of Meeting Held in Director's
Conference Room, Administration Building 25X1A
Central Intelligence Agency, on 5 February 1954

Assistant Director, Current Intelligence, CIA
Mr. Huntington D. Sheldon
Presiding

MEMBERS PRESENT

Mr. William C. Trueheart, Office of the Special Assistant,
Intelligence, Department of State
Brigadier General John M. Willems, Deputy AC of S, G-2,
Department of the Army
Captain D. T. Eller (USN), Assistant Head, Intelligence
Branch, ONI, Department of the Navy
Brigadier General Millard Lewis, Deputy Director Intelli-
gence, Headquarters USAF, United States Air Force
Rear Admiral E. T. Layton, Joint Intelligence Group, The
Joint Staff
Mr. Meffert W. Kuhrtz, Special Agent, Liaison Section,
Federal Bureau of Investigation

ALSO PRESENT

Col. George R. Hundt, United States Air Force
Col. Howard D. Kenzie, United States Air Force
Mr. Samuel S. Rockwell, United States Air Force

25X1A

Secretary

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The CHAIRMAN ascertained that there were no comments on the minutes of the eleventh meeting, and stated that they were approved as circulated.

MR. TRUEHEART announced that Mr. Allan Evans would resume his place on the Ad Hoc Committee on February 12, the present meeting, therefore, being Mr. Trueheart's last as the State Department member.

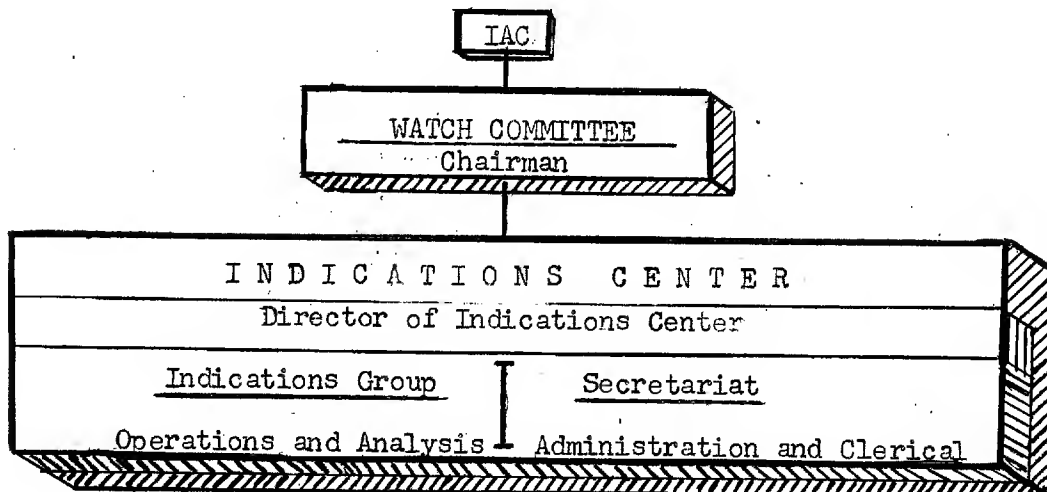
The CHAIRMAN stated that the Committee had two pieces of unfinished business from the eleventh meeting, and recommended that one of them, Navy's proposed preamble, be deferred until such time as the Committee undertakes a review of the Terms of Reference paper. Receiving no objections to this proposal, he suggested that the Committee consider the USAF proposal, dated 1 February 1954, regarding composition and organization of the Watch Committee.

GENERAL WILLEMS said that he had discussed the proposal with members of his staff, who felt that it would be preferable not to differentiate between an Indications Group and an administrative Secretariat. He said that the Director of the Center should probably be given latitude to organize it as he saw fit. Also, he felt that it would be unrealistic to suggest that the members of the Indications Group had no administrative duties.

The CHAIRMAN said that he thought it was desirable to make it clear that the substantive members were not to be encumbered with administrative duties, and thought that some differentiation in the organization chart was therefore desirable.

CAPTAIN ELLER pointed out that the Ad Hoc Committee had not yet addressed itself to the number of people considered necessary for the Indications Center. He said that if a large number is ultimately decided, he felt some sort of breakdown appropriate.

ADMIRAL LAYTON submitted the following diagram, which was accepted by the Committee:



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GENERAL LEWIS pointed out that it was important to show that there are two separate tasks, substantive and administrative. He said that the analysts in the Indications Group must spend their time analyzing the material in the Center and maintaining close contacts with their home offices.

MR. TRUEHEART asked if it would be desirable to provide a mechanism through which individuals assigned to the Center could be removed in the event that they failed to measure up.

The CHAIRMAN determined that it was the sense of the meeting that the Director of the Center should so recommend if that became necessary, and that no specific statement to this end was required in the Terms of Reference paper.

GENERAL LEWIS said that great care should be taken by each agency in selecting its representatives in the Indications Center as its success, right from the start, would depend on the cooperativeness and spirit of the members. He expressed the hope that the individual members of the Ad Hoc Committee would make this clear in their own agencies when the time came for such selection.

ADMIRAL LAYTON pointed out that the Air Force proposal had not designated the agency that would provide the Director of the Center.

The CHAIRMAN recalled that the CIA 20 October paper had indicated that CIA would like to furnish the Director of the Indications Center. He said that CIA's views in this matter had not changed.

ADMIRAL LAYTON supported this statement, and said that the JIG proposal submitted to the Ad Hoc Committee at its first meeting on 30 October had recommended that CIA also provide the Chairman for the Watch Committee itself in the same manner as CIA provides the Chairman for the IAC.

GENERAL WILLEMS asked if it were proper for the Ad Hoc Committee to specify to the IAC rather than to leave it to the IAC to select.

The CHAIRMAN answered that he felt it was the duty of the Ad Hoc Committee to advise the IAC.

He determined, after receiving no objections to the question, that it was the sense of the meeting that the Air Force "Proposed Composition and Organization of the Watch Committee" was approved as submitted with the addition that CIA would provide the Director of the Center, and with the organization chart proposed by Admiral Layton.

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He suggested the following catch-all paragraph as an addition to the list of duties:

"perform such additional tasks as shall be required by the Watch Committee."

This was approved by the Committee.

ADMIRAL LAYTON referred to Paragraph k, and suggested the addition after the word "test" of "the application of" and after the word "techniques" of "to the problem".

The CHAIRMAN, on hearing no objections, stated that the paragraph was tentatively approved to read:

"concurrently, but not as a substitute for current methods of analysis and evaluation, develop and test the application of mechanical aids and techniques to the problem on an experimental basis with a view to their eventual use in assisting effectively the Watch Committee in the accomplishment of its mission."

GENERAL LEWIS referred to Paragraph c in the list of duties, and said he feared that the phrase "evaluating where appropriate" might delay the forwarding of an indication to the Center.

ADMIRAL LAYTON said that an evaluation by the appropriate agency's desk analyst was highly desirable, and proposed that this thought be added to the end of the present paragraph.

The CHAIRMAN determined that Paragraph c was tentatively approved by the Committee to read:

"arrange with the IAC agencies for a systematic screening of all intelligence information received by them by any means for the purpose of immediately extracting and forwarding to the Indications Center all information which may contain indications of Soviet/Communist intentions as set forth in C,2 above; an agency evaluation, where appropriate, will be forwarded as soon as possible."

MR. TRUEHEART questioned the meaning in Paragraph d of the words "received by all IAC agencies".

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The CHAIRMAN reviewed the Committee's discussion at the ninth meeting regarding the use of the word "by", and recalled that the intent had been to make this an active rather than a passive duty.

GENERAL WILLEMS pointed out that part of the energizing process expected of each member of the Indications Group involved keeping his home office informed of Watch Committee interests and activities and ensuring that the home office supplied the Indications Center with every piece of indications intelligence information it received.

CAPTAIN ELLER outlined for the Committee the procedure now being followed in ONI to ensure a flow of items to the present Watch Committee Secretariat.

ADMIRAL LAYTON cautioned against wording that could be interpreted to mean that members of the Indications Group were required to spend their time in their home office message centers in an attempt to scan all incoming material. He stressed, however, that one of the paramount duties of the Indications Group was to check continuously each member's home office, and so ensure that all pertinent items flowed into the Indications Center.

GENERAL LEWIS said that the Watch Committee and the Indications Group must be an aggressive organization, constantly pressing to be sure that all pertinent information is getting to them. He pointed out the desirability of having a slight overlap between the duties of the Indications Group and those of the analysts supporting the watch function in each home office.

The CHAIRMAN determined that the Committee wished to change "by" to "from" in Paragraph d.

ADMIRAL LAYTON proposed the addition of a new paragraph to bring out the close working relationship between the Watch Committee and the Indications Group on the one hand, and the parent agencies on the other. He proposed:

"maintain close and intimate liaison with parent agencies
to ensure that all pertinent intelligence information has
been received."

GENERAL WILLEMS suggested that the last words be changed to "is being made available to the Indications Center", and asked if the paragraph gave the impression that license was being given to go into the whole community rather than that each member of the Indications Center was to go back to his own parent agency.

GENERAL LEWIS brought out that the objective was to assist the parent agency to do a better job in supporting the watch function.

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The CHAIRMAN, after further discussion by the Committee, determined that the paragraph was tentatively approved as Paragraph e to read:

"members will maintain close and intimate liaison with their respective parent agencies to assist them in ensuring that all pertinent indications intelligence information is being made available to the Indications Center."

CAPTAIN ELLER proposed that the papers tentatively approved be reviewed for consistency in terminology.

MR. KUHZTZ suggested that the individual who heads the Indications Center be given the title Director of Indications Center.

The CHAIRMAN stated that the terms "Indications Center", "Indications Group", "Secretariat", and "Director of Indications Center" were tentatively adopted by the Ad Hoc Committee. He directed the Secretary to circulate an up-to-date draft of the "duties" paper.

There being no further business to come before the Committee, the meeting adjourned at 12:35 p.m.

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